

HEADQUARTERS MARINE CORPS

I&L, LSF-4

Field Food Service Doctrine Working Group

February 5-10 2007

MINUTES OF THE WORKING GROUP

The Field Food Service Working Group (FFS-WG) was assembled by the Director, LFS-4, 5-10 February 2007, with the intent and purpose of getting in put from the Marine Forces, Food Service Officers and Food Service Staff Non-Commissioned Officers as it relates to topics/issues for up dating food service references, Table of Equipment (T/E) and Table of Organization (T/O), with the final purpose being updating Marine Corps Field Food Service Doctrine.

The Working Group discussed and provided in put and recommendations on the following subjects:

- The way ahead briefed by the Director of LFS-4
- MCO P10110.14 – Food Service Standard Operating Procedures (SOP)
- MCRP 4-11.8A- Marine Corps, Field Feeding Program
- Family of Field Feeding Equipment (FFFE)
 - Enhanced-Tray Ration Heating System (E-TRHS)
 - Expeditionary Feeding Kitchen (EFK)
 - Tray Ration Heating System
 - Field Food Service System (FFSS)
 - Contracts and Warranties
 - Field Equipment Maintenance Plan
 - Marine Corps Equipment Readiness Information Tool (MERIT)
 - Doctrine, Organization, Training, Material, Leadership, Personnel, Facilities (DOTMLPF)
- Family of Field Feeding Rations (FFFR)
 - Unitized Group Ration- Heat & Serve (UGR-H&S)
 - First Strike Ration (1stStrike Rat)
 - Unitized Group Ration-Alpha (UGR-A)
 - Unitized Group ration-Bravo (UGR-B)
 - Meals Ready to Eat (MRE)
 - Rations through out the supply chain
- Marine Corps, Field Food Service, Feeding Study (S&A Study)
- Refer Units (The way ahead)
 - 350 cu
 - 20 ft
 - Quad to the E-TRHS
- 33XX Table of Organization
 - Operational Force Table of Equipment/Personnel Change Request (Op-For, TOECR)
 - Food Service Companies

- NAVMC Directive-Food Service Operations Training and Readiness Manual (T&RM)
 - How the changes and recommendations will affect the Marine Corps Food Service School (MCFSC)
 - Recommendations to MCI
 - Recommended changes for the next T&RM modification to Training and Education Command (TECOM)

- The Working Group was also briefed by several supporting agencies
 - HQMC, LSX
 - Natick
 - HQMC, MMO
 - Refer PM MarCorSysCom
 - FFFE, MarCorSysCom
 - HQMC, MCI

The following list the participants of the Working Group:

RANK	NAME	UNIT/SECTION
Maj	Weeks, S	Dir, LFS-4, HQMC
Capt	Kohler, R.D.	OpsO, LFS-4, HQMC
Capt	Daniels, C.E.	FSO, MCRD, PI
Capt	Grosso, P.T	FSO, MCRD SD, I MEF Rep
Capt	Bain, M.D.	LSX, HQMC
CWO3	Alanis, J.F	FSO, WPFMT
CWO2	Stockwell, J.P	FSO, ECFMT
CWO4	Brush	Dir, MCFSC, Fort Lee
CWO3	Matesic, N.L.	MCFSC, Fort Lee
CWO4	Linnabary, D.L.	FSO, Iwakuni, III MEF Rep
CWO5	Szatko, G.J. Jr	FSO, MarForRes
CWO2	Wright, L.D.	FSO, 2ndMLG, II MEF Rep
MGySgt	Johnson, B.E.	Food Tech, LFS-4, HQMC
MGySgt	Starks, J.	Food Tech, 3rdMAW
MGySgt	Oquendo, M.	Food Tech, MCI West
MGySgt	Henderson	FSO, WCFMT
MGySgt	Fogarty, R.R.	Food Tech, WPFMT
MGySgt	Wolff, T.A.	ECFMT
MGySgt	Vest, E.L.	Food Tech, ECFMT
MGySgt	Huggins	MCFSC, Fort Lee
MGySgt (Sel)	Mazurek, R.D	Food Tech, 1stMLG
MSgt	DelRosario, A.D.	1 st MarDiv
MSgt	Baird, C.R.	1 st MarDiv
MSgt	Barnes, M.L.	MCAGCC, 29 Palms
MSgt	Jackson, J.R.	MarSysCom, Q-VA
MSgt	Terry	MarCorSysCom
MSgt	Phillips	MMO, HQMC
MSgt	O'Bannon, R.B.	WPFMT
MSgt	Muldrow, D.M.	WPFMT
MSgt	Barthelmas, A.L.	3rdMarDiv
MSgt	Black, T.P.	2ndMLG

GySgt	Morazan, C.M.	WCFMT
GySgt	Yantosca, J.M.	MCBH
GySgt	McNeal, M.L.	MBW, 8 th &I MCI
GySgt	Searcy, G.M.	MCFSC, Fort Lee
Civ-Ctr	Charette, K	LFS-4, HQMC
Mr	Bernazzani, B.	Natick

The Following list the topics in detail discussed by the working group:

OPENING REMARKS/BRIEF “(PURPOSE AND INTENT)” OF THE WORKING GROUP BRIEFED BY MAJ WEEKS DIRECTOR LFS-4:

- Adaptable, from platoon size to MAGTF operations in all operational environments.
- Field Feeding equipment is subdivided into five categories: Food & Beverage Containers, Tray Ration Heating System (TRHS), Enhanced Tray Ration Heating System (E-TRHS), Expeditionary Field Kitchen (EFK), and the Field Food Service System (FFSS).
- **Opening remarks and the way ahead-Family of Field Feeding Equipment:**
- **FFSS:**
 - Phase VII of AAO IPT recommended reduction from 79 to 52 systems due to POM-06 cuts
 - Never went to MROC due to MCERG
 - Due to lessons learned from OIF and OEF, LFS requested a further reduction from 52 to 42 systems
 - Request was approved by DC, CD on 19 Dec 05
 - FFSS have been fielded to 42 and are FOC
 - Redistribution of 42 is underway
 - CLS is mission critical concern
- **Opening remarks and the way ahead-TRHS:**
 - Chgs 3 & 4 were made based on I MEF msg dtd Nov 03
 - Chg 5 was made 31 Aug 05 based on joint input from MEFs with LFS-4 concurrence
 - MEFs also responded to Chg 5 with a need for an enhanced (4th) TRHS per GCE Bn that includes refrigeration and capability to prepare the UGR-B/UGR-A
 - Funded in FY07 to AO of 588
 - TFSMS will be updated in conjunction w/ fielding plan
- **Opening remarks and the way ahead-E-TRHS:**
 - SON for E-TRHS was approved by DC, CD on 21 June 06
 - MARCORSSYSCOM will award contract for 68 E-TRHS in FY07
 - 2 Field Ranges will be retained in support of each E-TRHS as a temporary solution
- **Opening remarks and the way ahead-EFK:**
 - II MEF UNS for Mobile Feeding Capability dtd 31 May 06
 - DOTMLPF Working Group assessment conducted on 19 Dec 06
 - SPD for EFK was approved by CDD, CD&I on 18 Jan 07

- SON is currently being drafted/staffed
- One Burner Concept applied to significantly reduce training, equipment cost, and CLS requirements.
- Possibility for FY07 funding exist
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- **Opening remarks and the way ahead-Revised Acquisition Objective (AO):**

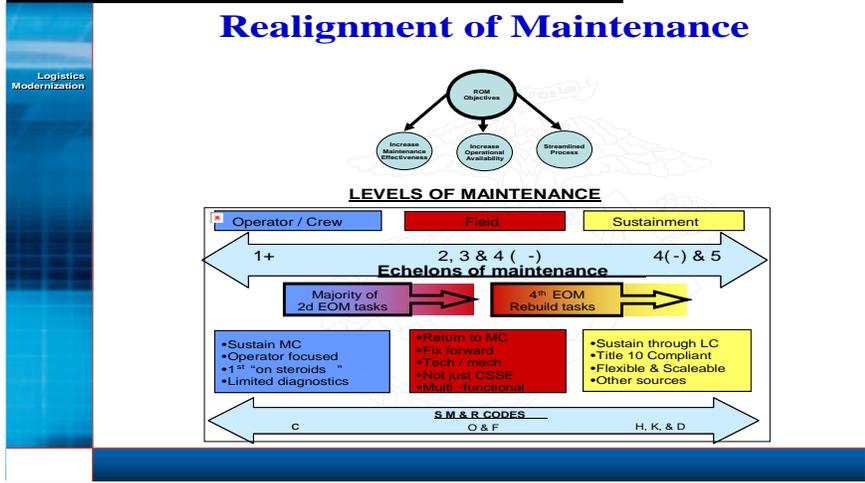
TAMCN	C6621	NOT ASSIGNED	C4546	C4881	C5810	NOT ASSIGNED
	TRHS	E-TRHS	BEV CONT	FOOD CONT	FFSS	EFK
IMEF	144	16	1582	1425	8	22
IIMEF	134	15	1414	1308	8	22
IIIMEF	64	5	793	708	6	18
SMCR	95	9	1445	1488	5	10
SUPT EST	6	3	179	145	4	10
MPF	126	18	1200	1200	9	18
MCPP-N	19	2	400	400	2	4
TOTAL	588	68	7013	6699	42	104

- **Opening remarks and the way ahead-Food Service Personnel:**
 - 108 SE Structure to be moved to OpFor
 - Required to support 4th E-TRHS per GCE Bn
 - Majority of billets are QAEs
 - Civilian backfills for QAE Billets
 - Significant decrease in non-OpFor assignments
 - Pursuit of some Marine-Managed Mess Halls with next CONUS contract
 - Additional Training Requirements
- **Opening remarks and the way ahead-Operational Rations (Current/Future Family):**
 - Flameless Ration Heater (FRH)
 - MRE
 - FSR
 - UGR-H&S
 - UGR-B
 - UGR-A (Refer Requirement)
 - A-Rations (Refer Requirement)
- **Opening remarks and the way ahead-Field Feeding Doctrine:**
 - Base
 - Semi-static

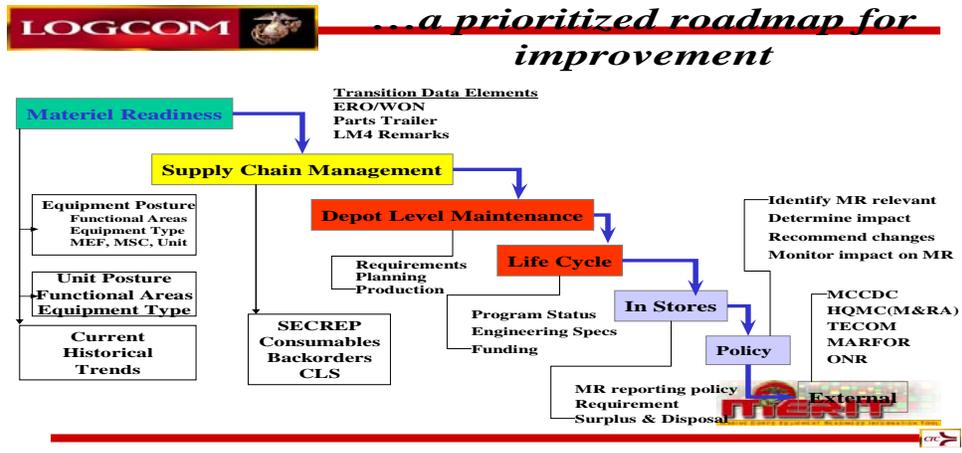
- FFSS, EFK, LOGCAP (if established by EA)
- UGR-B/A
- Tactical
- Mobile, Forward Operating Bases (FOBs)
- EFK, E-TRHS
- UGR-B/A, UGR H&S
- Forward
- Highly mobile combat units
- TRHS
- UGR H&S
- **Opening remarks and the way ahead-Field Feeding Plans:**
 - Must be comprehensive, to include the following concerns:
 - Mission/OPORD/METT-T
 - Rations
 - Equipment
 - Personnel
 - Safety
 - Commanders need to see that Food Svc is ready and relevant
 - Less temptation to resort to contract feeding
- **Opening remarks and the way ahead-Support Equipment/Supplies:**
 - Transportation / MHE
 - Refrigeration
 - Tentage
 - Power
 - Water
 - Expendables
- **Opening remarks and the way ahead-Support Personnel:**
 - Electrician
 - Refer Mech
 - Vehicle/MHE Operators
 - Messmen
- **Opening remarks and the way ahead-Training & Maintenance:**
 - Required changes to T&R Manual
 - Develop/Implement Maintenance Plans

FAMILY OF FIELD FEEDING EQUIPMENT UPDATE/PENDING ISSUES MSGT JACKSON MARCORSSCOM:

- **Maintenance Plan FFFE:**
 - The Working Group discussed the administrative/evacuation process and overall maintenance process for facilitating PM's as well as repair all equipment
- **The GCSS-MC three level maintenance plan:**

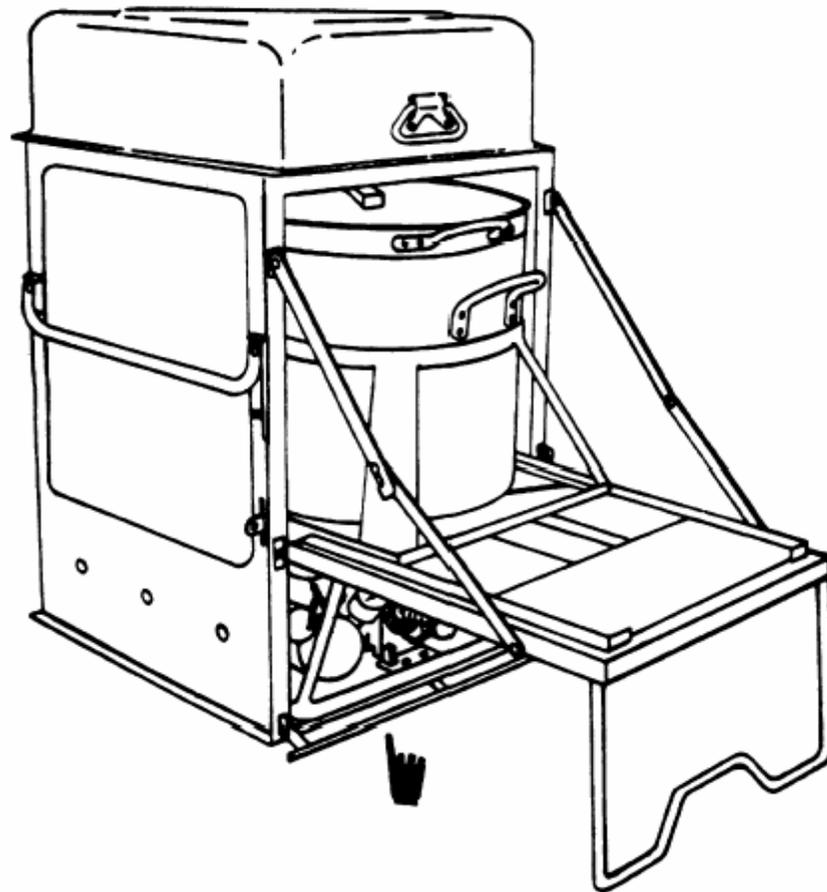


- **MERIT process and flow chart briefed by MSgt Phillips MMO HQMC:**
 - Food service personnel should request access into MERIT for the purpose of tracking equipment/repair parts in the supply chain, unit MMO's should be able to assist with gaining access
 - Materiel Readiness (MR) IPT chartered to examine problems in materiel readiness



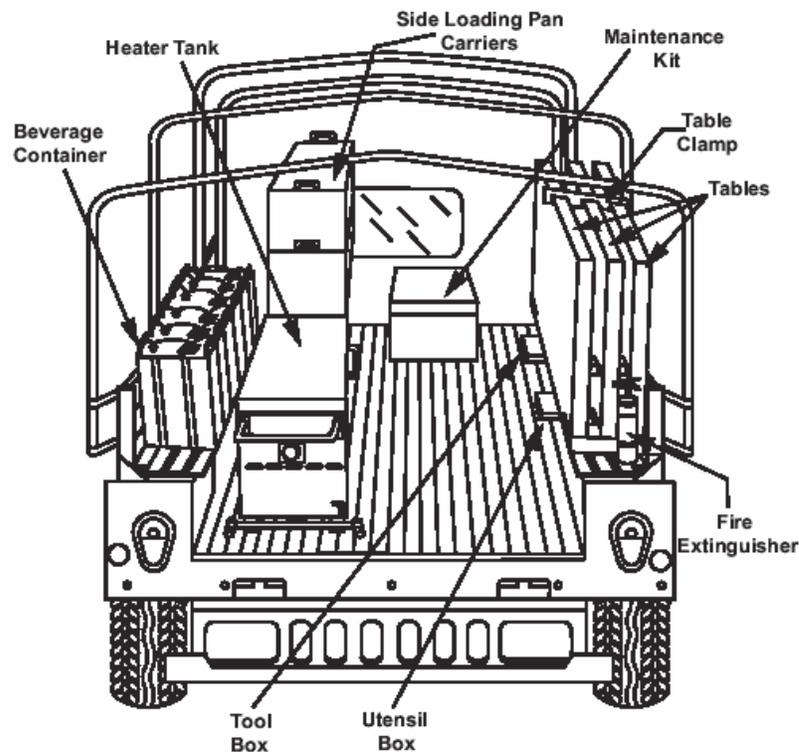
- **What does MERIT do :**
 - Provides a Single Watch
 - Transforms data into valuable information
 - Provides customized information on current and historical readiness

- Visibility from top level Marine Corps readiness posture to the supply/maintenance status of a part
- **Food and Beverage Containers:**
 - The Food & Beverage Containers are coming up on replacement. Replacement will have removable pans, and may have serving utensils as SL-3.
 - Increase to MPF T/E to better support combat conditions
- **M-59 Field Range**
 - The TAM for M-59 will be removed, remaining inventory will become SL-3 to the E-TRHS as an interim solution until a replacement with improved characteristics is developed. (Planned PIP for E-TRHS) Excess inventory redistributed to fill gaps.
 - M-2 Burner and A-Pack Gone!!



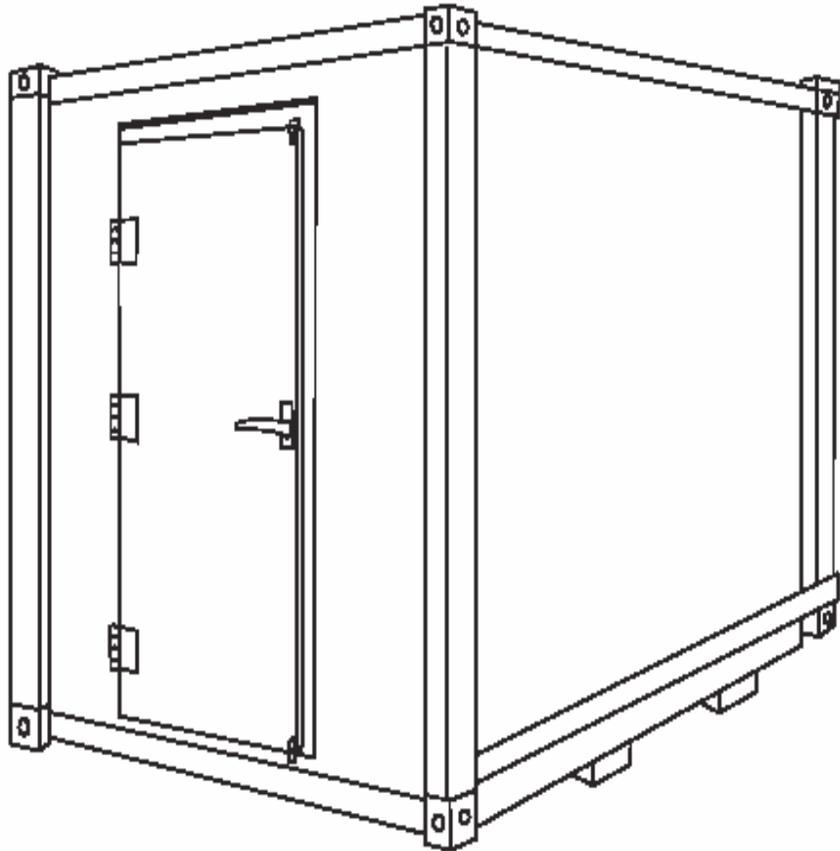
- **M-59 Replacement :**
 - Needs to accept both the PMB or MBU as the heat source.
 - Built in thermostatic regulation
 - Must accept all cooking items now packed in the M-59

- Will be insulated with newer materials to increase cooking efficiency and that are easy to clean
- Provisions for venting exhaust to outside flue, if available.
- **Tray Ration Heater System:**
 - Status on the Babington Contract 2 Feb 07:
 - Based on recent DCAA audit of contractor's certified cost and pricing data, we have requested additional data from contractor and return audit by DCAA. This will take some time. To expedite contract performance, we have reached an agreement with Babington to enter into a letter contract. We are preparing the D&Fs to enter into a Letter Contract, which require Command approval. Request you advise P and D of status and request their cooperation to expedite the review and approval (to include emergency ARBs) for the Letter Contract. If so, we believe we can commit to the 01 Mar 07 date.
 - In Response to a letter from Army BG Bartley asking for confirmation DLA will have contract by 1 Mar, to allow for Army obligation and purchase,



- **Working Items for TRHS:**
 - Type-3 THRS Tank Description Smooth Copy

- Conversion to electronic Control system for burners
- Overhaul /Rebuild Draft Statement of Work with acceptance gate requirements spelled out
- Over voltage/ under voltage protection for TRHS tanks
- New Test-Box that incorporates Fuse
- Conversion of TRHS from SAC 1 to a SAC 3
- Conversion of Burner from SAC 1 to a SAC 2r (Albany Issues)
- To-Print Version of Flange Install Instructions
- **Tactical referer units(briefed by MSgt Terry MarCorSysCom):**
 - The E-TRHS will be equipped with a Quadcon sized refrigerator. The Engineers are working on buying 2ea 20ft ISO Refrigerators to go with each FFSS buying them this year
 - The overall inventory of 350's will be drastically reduced and owning commands for 20fts and 350's will be adjusted to those who can support power and repairs.



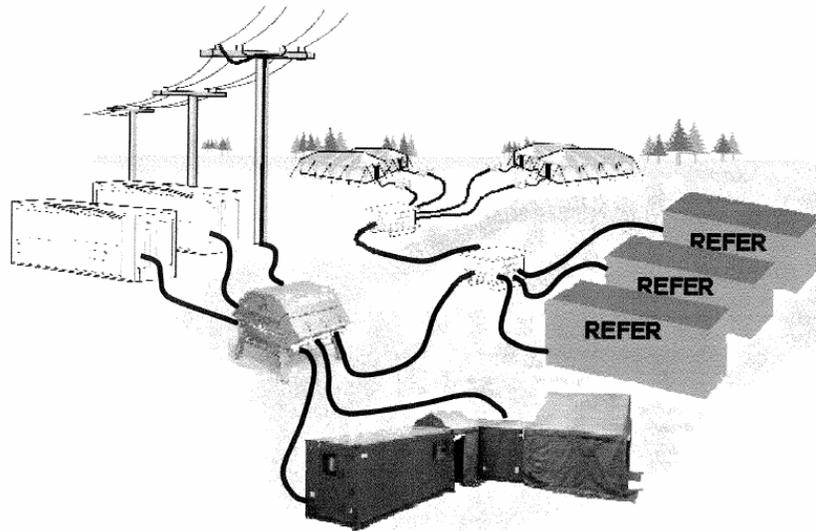
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- **Proposed plans for refer distribution:**
 - The 20 ft refer units will be 3 per FFSS/EFK's

- (1) refer will functions as a thaw refer
- (1) refer will function as a freezer
- (1) refer will function as a cold refer
- 350 CuFt the plan is to identify the actual unit location of all 350 cu and set a re-distribution plan with MarCorSysCom to support the recommended distribution plan of the WG.

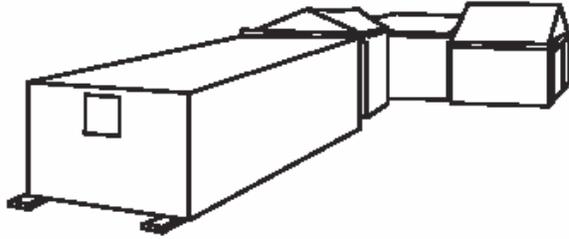
	20 FT REFERS	350 CU REFERS
IMEF	24	72
IIMEF	24	67
IIIMEF	18	32
SMCR	15	47.5
SUPT EST	12	3
MPF	27	63
MCPN-N	6	9.5
TOTAL	126	294

- **Future snap shot on how the 20 ft refers will apply to the FFSS**



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- The 20 ft refer will also be in support of the EFK
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- **Field Food Service System issues(FFSS):**

- The current CLS contract will end for the first batch of FFSS in September 2007



- **FFSS issues-Modifications that need to be addressed:**
 - Cooking Equipment Repair Manuals for FFSS
 - \$20K for Information rights
- **FFSS issues-Power Modification:**
 - Power Phasing and High Low Voltage Protection
 - \$6.8K per Sys X 41 = \$246K
 - Power breaker that feeds sump pump tripping
 - Operator Cleaning / Maintenance Issue
- **FFSS issues-Water Freezing damage / Cold weather storage:**
 - Combie Oven
 - No Fix offered
 - Coffee maker
 - No Fix offered
 - Freeze-ban is not a very practical approach.
 - Air not Authorized
 - Issues with washing it out of the appliances
 - No good answers on this
- **FFSS issues-AC Covers melting:**
 - S/S Cover offered
 - \$637 x 42 = \$26,754.00
- **FFSS issues- Damage to Kettles from water splashing up to electrical contacts inside and cording them:**
 - Coat electrical connection points with high temperature silicon sealant
 - \$685 x 42 = \$28,770.00
- **FFSS issues-Tilt Fryer Handles Breaking:**
 - Metal handle Priced at \$4K each
 - Pack extra Plastic one?
- **FFSS issues-Drainage line:**
 - Rip out and replacement of all floor drain Lines with 3in pipes
 - Pending upgrade price
 - Reinforce Drain line connection point
 - Non Issue?
 - “How to” issues with ARPA
- **FFSS issues-Water Heater Meltdowns:**
 - No Mechanical Fix offered, training issue.

- Install Warning Sticker with Instructions on water heater
- **FFSS issues-Water Pumps burning up:**
 - No Mechanical Fix offered, training issue.
 - Install Warning Sticker with Instructions on pumps
- **FFSS issues-Booster Heater for the sink, heating elements burning up:**
 - Two possible fixes
 - One is \$3K per
 - $\$3K \times 42 = \$126,000.00$
 - One is \$5K per
 - $\$5K \times 42 = \$210,000.00$
- **FFSS issues-Hot Boxes:**
 - Gaskets on the Hot Boxes (Bom-Mari) , getting bridle and breaking
 - Hot Boxes used for cooking, thermostats turned up past 160f
 - $\$650 \times 42 = \$27,300.00$
 - Thermostats on Hotboxes (Bumper Guard)
 - $\$665 \times 42 = \$27,930.00$
- **FFSS issues-Crash Bars on the doors Dragging or failing**
 - Operator PM / Maintenance Issue
- **FFSS issues-The Artic heating element is un-controlled, and we are supposed to check it every 20 min:**
 - Thermostatically controlled, no issue
- **FFSS issues-Replace Door Locks with Hasps:**
 - Pending Price
- **FFSS issues-CLS “Squaring Off:**
 - Changing the contractual cutoff Date for CLS all FFSS systems to the same date.
 - **Offered CLS Square off Date By ARPA**
 - **31 Aug 2008**
 - Date Based on Averaging the end of CLS by delivery date of all systems fielded.
 - 2 May 2009
 - The Deference is Approx 6 Months
 - To Change this will require coinsurance of the MEF’s and an official Request By LFS-4 to Systems Command
- **FFSS issues-Marine Corps planning issues:**
 - Look and see how we can pull the maintenance tracking back into a unit MMO making it MARS reportable so the cooks do their PM
 - ARPA has thrown a review of the maintenance requirements for the FFSS on the Table, read the book, talk to users, streamline if possible.
 - Establishing a Fee for Services contract to allow commands to readily pay ARPA bills over \$2.5K
 - Each MEF will need to establish a Bulk Purchase Agreement “BPA” with ARPA to cover repairs

FAMILY OF FIELD FEEDING EQUIPMENT FUTURE MSGT JACKSON MARSYSCOM:

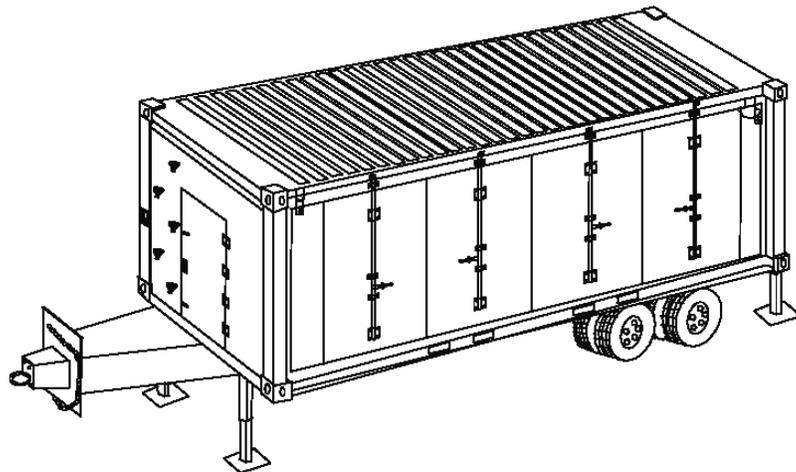
- **Future Equipment issues-Enhanced-Tray Ration Heating System:**
 - This system of systems, named Enhanced Tray Ration Heating System (E-TRHS) is intended to fill the gap between packaged operation rations (MRE's) and Marine or LogCAP Field Mess sites serving A-Rations (Real Food). It has equipment to support 250 personnel with either the Unitized Group Ration Heat & Serve (UGR H&S) in a mobile or static configuration, or the Unitized Group Ration "A"'s (UGR-A) in a static location. The long term frozen storage for this item is not organic to this system, only limited refrigerated storage is organic.

Future Equipment issues-Expeditionary Feeding Kitchen:

- Can be towed by an MTRV
- Can be Removed from trailer for MPF fleet, or for long term employment at a given site (no stairs)
- Is stackable to 9 high (without trailer)
- Filtered air, forced air cooling independently vented combustion exhaust

Future Equipment issues-Expeditionary Feeding Kitchen:

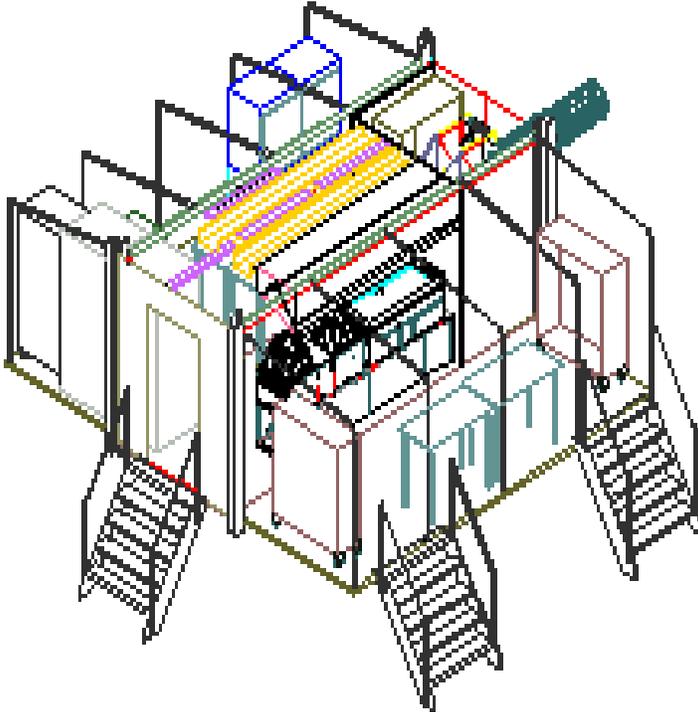
- Trailer mounted 20ft Expandable ISO Container



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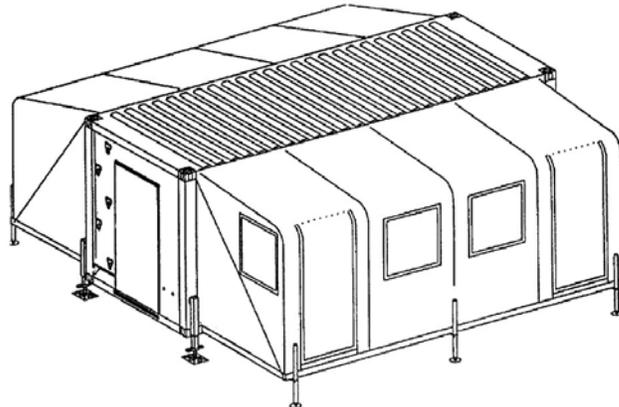
Future Equipment issues-Expeditionary Feeding Kitchen:

- Trailer mounted Expanded View



Future Equipment issues-Expeditionary Feeding Kitchen:

- Ground mounted Expanded View



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Future Equipment issues-Expeditionary Feeding Kitchen-Logistic burden envelop:

- Heat Source JP-8 / Diesel

- No refrigeration <3KW
- No material handling equipment to set up and move, other than prime mover
- Equipment simple in design and modular in nature for repairs and upgrades

Future Equipment issues-Expeditionary Feeding Kitchen-Product Development and Lifecycle design features/Equipment Backbone :

- Consisting of a structural mounting frame down center of container body, with pre-drilled mounting points for modular cooking equipment panels to be bolted to.
- This will provide a secure hard point mounting for dissipating any shock loading of the equipment incurred by rough terrain or handling.
- Will provide the ability to customize the equipment package to account for changing rations, mission, and allow for product improvement.

Future Equipment issues-Expeditionary Feeding Kitchen- M-59 Replacement the 007:

- Needs to accept both the PMB or MBU as the heat source.
- Built in thermostatic regulation
- Must accept all cooking items now packed in the M-59
- Will be insulated with newer materials to increase cooking efficiency and that are easy to clean
- Provisions for venting exhaust to outside flue, if available.
- The M-59 field range cabinet is an interim solution for the E-TRHS owing to its availability.

FOOD SERVICE S&A STUDY FACILITATOR RICK BEDFORD/CAPT BAIN:

THE PURPOSE / INTENT AND METHODOLOGY OF THE S&A STUDY OUTLINED AS FOLLOWS :

S&A Study-Outline:

- Purpose
- Methodology
- Project Activities
 - Site Visits
 - Survey
- Gap Analysis
- Courses of Action
- Recommendations

S&A Study-Purpose:

- Examine Consequences of RGFSC
 - Lack of training opportunities
 - Effects on OCONUS operations
 - Theater
- Equipment Issues
 - FFSS

- Logistics Footprint
 - Intermediate Solutions between the TRHS and FFSS
 - CK/EFK, E-TRHS
 - Implications for Rations
- Look at other issues across the DOTMLPF spectrum

S&A Study-Methodology:

- Site Visits
 - Camp Lejeune, Camp Pendleton, Miramar, 29 Palms, Okinawa, Natick
- Surveys
- Literature Review
- Analysis/Decision Framework
- Recommendations

S&A Study-Activities:

- Site Visits – provided invaluable insight through interviews with key personnel, access to documentation and interaction with equipment, rations, and facilities
- Surveys – provided corroborating evidence to site visits and other documentation. Small sample size and non-random selection limits the ability to be the sole source for recommendations, but useful as supporting evidence
- Literature Review – provided key historical background, and in some cases information on current developments

S&A Study-Surveys:

- 89 Responses
- Many with unanswered questions (some not applicable)
- Several outlying data points
- Nevertheless, statistically significant results
 - Reported at 80% confidence level for questions 1-6
 - Reported at 95% confidence level for questions 7-13

S&A Study-GAP Analysis:

- Main Gaps:
 - Training
 - RGFSC and FFSS have reduced training opportunities, leading to a loss of core competencies
 - Materiel
 - There is a need for equipment intermediate between the TRHS and the FFSS
 - Equipment changes would allow the introduction of the UGR-A as the ration of choice
 - Personnel
 - Solutions to the training gap in particular may have implications for force structure

S&A Study-COA's:

- COA1 – Accept status quo as cost of the RGFSC
 - Not recommended. Marines need to maintain the ability to operate mess halls
- COA2 – Reduce structure to account for increased contracting in theater

- Not recommended. Not all theaters will have the same access to contracting as OIF
- COA3 –
- Restructure RGFSC so that more mess hall positions are open to Marines
- Increased use of organic feeding capability during field training exercises
 - Option 1 – Use existing structure
 - Option 2 – Increase structure

S&A Study-Summary:

- Training gap caused by RGFSC is clear
- Gap is exacerbated by FFSS logistical footprint
- Intermediate Equipment between TRHS and FFSS needed, such as the CK/EFK and the E-TRHS
- New equipment will allow for the introduction of UGR-A
- New courses in contingency contract supervision / surveillance needed at the NCO and SNCO level, with an introduction included in the Basic Course
- Training gap should be addressed by increasing mess hall positions available to Marines
- Limited or no new structure will be needed

MCRP 4-11.8A MARINE CORPS, FIELD FEEDING REFERENCE FACILITATED BY CAPT KOHLER:

MCRP 4-11.8A-WORKING GROUP TOPICS/ISSUES:

- The Working Group scrubbed the entire MCRP and identified several changes/deletions and modifications that will need to be made to the publication.
- The facilitator for consolidating all changes and recommendations to the word document prior to the FSO's/Tech'/Food Teams getting the document for validation/scrub before actual submission to make recommended changes will be HQMC, LFS-4.

MCI AND ALL ISSUES WAS FACILITATED BY GYSGT MCNEAL:

- The MCI process was briefed by the MCI course writer GySgt McNeal. The Working Group discussed the procedures for updating all Food Service MCI publications. The Working Group also racked and stacked the priority of the MCI courses for MCI to update.
- FSO/SNCO Job Aide

MCO P10110.14M MARINE CORPS FOOD SERVICE SOP FACILITATED BY KATHY CHARETTE:

14M-WHAT POLICY/GUIDANCE SHOULD THE ORDER PROVIDE:

- Field Feeding Concept
- Field Feeding Mission Statement
- Responsibilities
 - HQMC

- COMMARFOR's
- MAGTF Elements
- MCAGCC
- FSO
- Budgeting and Reporting Responsibilities

14M-WHAT POLICY/GUIDANCE SHOULD THE ORDER PROVIDE:

- Feed Plan Policy/Guidance to Support Contingency and Training Type Operations
 - Support/Programs
 - Host Nation Support Policy/Guidance
 - Developing Countries Combined Exercise Program
 - Reciprocal Unit Exchange Program
 - Operational Ration, A-Ration, and Contract Feeding
 - Field Food Service Equipment
 - Nutrition and Menu Planning Information

14M-WHAT POLICY/GUIDANCE SHOULD THE ORDER PROVIDE:

- Training Responsibilities
- Quality Assurance Role for Contract Feeding
- Subsistence Procurement, Storage, and Turn-In
- Survival Training Subsistence
- Field Management Accounting
- Field Food Service Equipment Information
- Reference to other publications

NAVMC DIRECTIVE 3500.91 FOOD SERVICE OPERATIONS TRAINING AND READINESS MANUAL FACILITATED BY MGYSGT JOHNSON AND GYSGT SEARCY:

- The Working Group did a detailed scrub of the entire T&RM for changes and modifications.
- The facilitator for consolidating all changes and recommendations to the word document prior to the FSO's/Tech'/Food Teams getting the document for validation/scrub before actual submission to make recommended changes will be HQMC, LFS-4.

