

DEPARTMENT OF THE NAVY

HEADQUARTERS UNITED STATES MARINE CORPS 3000 MARINE CORPS PENTAGON WASHINGTON DC 20350-3000

MCO 3502.40 TECOM (G-3) 7 Jul 2023

MARINE CORPS ORDER 3502.40

From: Commandant of the Marine Corps

To: Distribution List

Subj: POLICY FOR COORDINATING INTERAGENCY (IA) SUPPORT INTO MARINE CORPS

TRAINING AND EDUCATION

Ref: See enclosure (1)

Encl: (1) References

(2) Marine Corps Tasks (MCTs) / Interagency (IA) Coordination Linkage

(3) Interagency (IA) Training Request Procedures

(4) Interagency (IA) Training Support Request Template

- 1. <u>Situation</u>. This Order establishes policy and procedures for coordinating Interagency (IA) support into United States Marine Corps (USMC)-sponsored training and education events, particularly when resource expenditure is involved. It directly supports the development of those skills and related processes necessary to better position the Marine Corps as a principal IA team member across the competition continuum. This Order applies to Fleet Marine Force (FMF) units and to the Marine Corps Reserve when under the administrative control (ADCON) of the Commandant. This Order assigns Commanding General (CG), Training and Education Command (TECOM) as the primary coordinator for USMC requests to United States Government (USG) Agencies for training and education support and provides the authority to deconflict/prioritize requests, if necessary. However, it does not supersede policy contained in other Marine Corps Orders or formal support agreements as outlined in references (c) and (m) between USMC organizations and USG Departments and agencies.
- a. Within the context of Department of Defense (DoD) involvement, interagency coordination is defined as: "the planning and synchronization of efforts that occur between elements of DoD and participating USG Departments and Agencies." (Upon approval of this revised publication, this definition will modify the existing definition and be incorporated into the DoD Dictionary.) [reference (b)].
- b. DoD provides support to other USG Departments and agencies when requested under the authorities contained in Title 22, United States Code (U.S.C), Foreign Relations and Intercourse, and Title 10, U.S.C, Role of the Armed Forces (specifically Defense Support to Civil Authorities (DSCA)):
- (1) Title 22, U.S.C, Foreign Relations and Intercourse, provides for United States (U.S.) federal military and diplomatic support to foreign governments upon request. The requirement for USMC units to train with IA partners in the conduct of Title 22 operations is nested in several related Marine Corps Tasks [enclosure (2)].

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- (2) DSCA operations are executed in accordance with reference (a) and within the jurisdictional boundaries of all 50 States, as well as the District of Columbia, the Commonwealth of Puerto Rico, the U.S. Virgin Islands, Guam, American Samoa, the Commonwealth of the Northern Mariana Islands, and any territory or possession of the U.S. or any political subdivision thereof. DoD provides DSCA in response to actual or potential natural or man-made disasters, catastrophic events, or emergencies. Only Marine Forces North and Marine Forces Pacific conduct DSCA operations as directed by their respective Combatant Commanders (CCDRs).
- 2. $\underline{\text{Mission}}$. Establish policy and procedures for coordinating IA support into USMC training and education events in order to better prepare Marines to operate across the competition continuum. This Order is in accordance with references (a) through (m).

3. Execution

a. Commander's Intent and Concept of Operations

- (1) Commander's Intent. The Marine Corps integrates IA operations into Service-sponsored training and education in order to: replicate realistic scenarios involving IA organizations USMC units will likely encounter when deployed, and gain greater exposure to and familiarization with IA operations and processes through inclusion of IA Subject Matter Experts. Exercise development will be founded upon a mutually constructive methodology where training benefits accrue to both USMC and IA organizations. Engaging IA partners should occur at the earliest stages of exercise design and throughout all phases of planning and execution.
- (2) <u>Concept of Operations</u>. Reference (d) reaffirms the Marine Corps' role as the Nation's premier naval expeditionary force-in-readiness and as such, the responsibility to be prepared to perform "such other duties as the President may direct," [e.g.] "foreign humanitarian assistance (FHA), disaster relief, and noncombatant evacuations." The ability to accomplish such missions is grounded in a training program that is Mission Essential Task-focused and built on individual, unit, and collective Training and Readiness events.
- (a) Requests from FMF units for IA support into Marine Corps training and education events will be submitted to CG TECOM via the organizational chain of command. CG TECOM will facilitate coordination between those units and supporting USG Departments and agencies.
- (b) FMF unit requests for intra-departmental DoD agency support will follow the same procedures as those for IA support.
- (c) Where other USG agency representatives are assigned or attached to a USMC organization (e.g., Foreign Policy Advisors, Academic Chairs, Humanitarian Assistance Advisors to the Military, or any other USG liaison or exchange officers), leveraging those assets in pursuit of increased IA training and education integration is encouraged.

b. Subordinate Element Tasks

(1) Commanding General, Training and Education Command (CG, TECOM)

- (a) Serve as the primary coordinator and service point of contact for requests to USG agencies for support to USMC training and education.
- (b) Represent USMC interests for IA training and education issues at requisite USG conferences, meetings, and other venues, such as the State-USMC Training Integration Working Group and Joint Staff (JS) J7 Integration and Exercise Workshop, as required.
- (c) Collect and coordinate IA support to requesting USMC organizations in accordance with procedures contained in this Order. If necessary, de-conflict/prioritize USMC service IA training and education support requirements to IA partners and JS J7.
- (d) Facilitate reception, staging, onward movement, and integration of IA personnel into supported USMC training and education events.
- (e) Promulgate opportunities for USMC organizations to include USG agency participation into their respective training and education events.
- (f) Semi-annually, provide a listing of IA sponsored courses/training opportunities for FMF units, to Deputy Commandant, Plans, Policies and Operations for coordination/scheduling, if desired.
- (g) Monitor and provide feedback of those IA training aspects incorporated into Service-level training venues.
- (2) <u>Commander, Marine Forces Command; Commander, Marine Forces</u>

 <u>Pacific; Commander, Marine Corps Special Operations Command; Commander,</u>

 <u>Marine Corps Forces Cyberspace Command; and Commander, Marine Forces Reserve</u>
- (a) Ensure all subordinate organizations comply with the policy and procedures set forth in this Order.
- (b) Validate subordinate unit requests for IA training and education support prior to submitting to CG TECOM.

c. Coordinating Instructions

- (1) Utilize USMC IA Training Request Procedures [enclosure (3)] to request IA participation in USMC training and education events.
- (2) Submit requests to TECOM G-3 Joint, Interagency, and Multinational Branch (JIMB) using IA Training Support Request Template [enclosure (4)]. Requests will be submitted in the Enterprise Task Management Software Solution (ETMS2).

4. Administration and Logistics

a. Records Management. Records created as a result of this Order shall be managed according to National Archives and Records Administration (NARA) - approved dispositions in reference (f), SECNAV M-5210.1, to ensure proper maintenance, use, accessibility, and preservation, regardless of format or medium. Records disposition schedules are located on the Department of the Navy/Assistant for Administration (DON/AA), Directives and Records Management Division (DRMD) portal page at:

https://portal.secnav.navy.mil/orgs/DUSNM/DONAA/DRM/Records-and-Information-Management/Approved%20Record%20Schedules/Forms/AllItems.aspx. Refer to reference (g), MCO 5210.11F, for Marine Corps records management policy and procedures.

- b. Privacy Act. Any misuse or unauthorized disclosure of Personally Identifiable Information (PII) may result in both civil and criminal penalties. The Department of the Navy (DON) recognizes that the privacy of an individual is a personal and fundamental right that shall be respected and protected. The DON's need to collect, use, maintain, or disseminate PII about individuals for purposes of discharging its statutory responsibilities shall be balanced against the individuals' right to be protected against unwarranted invasion of privacy. All collection, use, maintenance, or dissemination of PII shall be in accordance with reference (h), the Privacy Act of 1974 (5 U.S.C. § 552a), as amended, and implemented in reference (i), SECNAVINST 5211.5F.
- c. <u>Updates</u>. Updates to this Order shall be done in accordance with the current iteration of reference (1).
- d. $\underline{\text{Recommendations}}$. Submit recommendations concerning this Order to TECOM G3 via chain of command. TECOM G-3 JIMB will maintain the currency of this Order.

5. Command and Signal

- a. <u>Command</u>. This Order applies to Marine Corps FMF units and to the Marine Corps Reserve when under the control of the Commandant, when participating in USMC sponsored training and education events.
 - b. Signal. This Order is effective the date signed.

N. M. IIAMS

K.M. Jams

Commanding General
Training and Education Command

By direction

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References

- (a) MCO 3440.7C
- (b) JP 3-0, "Joint Operations," June 18, 2022
- (c) DODI 4000.19, "Support Agreements," December 16, 2020
- (d) 38th Commandant of the Marine Corps Planning Guidance
- (e) SECNAV Notice 5210
- (f) SECNAV M-5210.1
- (g) MCO 5210.11F
- (h) 5 U.S.C. § 552a
- (i) SECNAVINST 5211.5F
- (j) MCO 3500.110
- (k) CJCS GDE 3501, "The Joint Training System: A Guide for Senior Leaders," May 5, 2015
- (1) MCO 5215.1K w/Admin CH-1
- (m) MCO 3502.3C

Marine Corps Tasks (MCTs) / Interagency (IA) Coordination Linkage

Table A lists Marine Corps Tasks (MCTs) that include other USG Department and Agency participants and which may be used to support IA participation into USMC training and education events. The list is intentionally focused on those MCTs that support Title 22 operations and is therefore not all inclusive. Potential IA partners are provided at the Department/Agency Senior HQ level, however, additional point of contacts at subordinate echelons may be identified through subsequent coordination.

Table 1-1.--Marine Corps Task (MCT) / Interagency (IA) Coordination Linkage

MARINE CORPS TASK	orps Task (MCT) / Interagenc DEFINITION (ABREVIATED)	POTENTIAL INTERAGENCY (IA)
(MCT)		PARTNER PARTNER
1.10 - Conduct Crisis Response	Marine Corps forces may participate in crisis response operations independently, or as part of a joint, interagency and/or multinational effort.	STATE: Chief of Mission / Deputy Chief of Mission, Consular Affairs, Diplomatic Security, Management, Public Diplomacy UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT (USAID): Bureau for Humanitarian Assistance DEFENSE INTELLIGENCE
		AGENCY: Defense Attaché Officer
1.11 - Conduct Counter Improvised Explosive Device (C-IED) Operations	To conduct Counter Improvised Explosive Device (C-IED) operations in order to defeat attacks against Marine Corps, Joint, Interagency, Intergovernmental, and Multinational, coalition forces	DEFENSE THREAT REDUCTION AGENCY: Joint Improvised- Threat Defeat Organization HOMELAND SECURITY: Cybersecurity and Infrastructure Security Agency
1.11.2 - Counter Threat Networks That Employ Improvised Explosive Devices (IEDs)	Countering IED threat networks involves synchronizing actions across all elements of the Marine Air Ground Task Force (MAGTF) and interorganizational partners to include combined, host nation, and interagency partners, to neutralize IED threat networks.	DEFENSE THREAT REDUCTION AGENCY: Joint Improvised- Threat Defeat Organization HOMELAND SECURITY: Cybersecurity and Infrastructure Security Agency
1.13.2 - Conduct Noncombatant Evacuation Operation (NEO)	To conduct operations directed by the Department of State, the Department of Defense, or other appropriate authority whereby noncombatants are evacuated from foreign	STATE: Chief of Mission / Deputy Chief of Mission, Consular Affairs, Diplomatic Security, Management, Public Diplomacy

	and the state of t	DECEMOE INDEL LOCATOR
	countries when their lives	DEFENSE INTELLIGENCE
	are endangered by war,	AGENCY: Defense Attaché
	civil unrest, or natural	Officer
	disaster to safe havens or	
	to the United States.	OTHER SPECIFIC USG
		DEPARTMENTS/AGENCIES, AS
		REQUIRED
1.13.2.1 - Provide	To conduct processing,	STATE: Consular Affairs
Evacuation Control	screening, and selected	
Center (ECC)	logistic functions	OTHER SPECIFIC USG
	associated with emergency	DEPARTMENTS/AGENCIES, AS
	evacuation of	REQUIRED
	noncombatants and other	
	designated individuals.	
1.14 - Conduct	Stability operations are	STATE: Conflict and
Stability Operations	conducted to help	Stabilization Operations
	establish order that	
	advances U.S. interests	<u>USAID</u> : Bureau for
	and values. Stability	Conflict Prevention and
	operations tasks are best	Stabilization: Office of
	performed by indigenous,	Civil-Military
	foreign, or U.S. civilian	Cooperation, Office of
	professionals, however,	Transition Initiatives
	U.S. military forces shall	
	be prepared to perform all	AGRICULTURE: Co-op
	tasks necessary to	Research and Extension
	establish or maintain	Services
	order when civilians	
	cannot do so.	
1.15.1.2 -	To plan, advise,	USAID: Bureau for
Coordinate Foreign	coordinate, and support	Humanitarian Assistance
Humanitarian	actions and programs	
Assistance (FHA)	(e.g., Foreign Disaster	
, ,	Relief) to relieve or	
	reduce the results of	
	natural or man-made	
	disasters or other endemic	
	conditions. Example tasks	
	include: monitoring FHA	
	operations for compliance	
	with applicable laws,	
	agreements, treaties, and	
	contracts; identifying HN	
	FHA capabilities,	
	establishing contact with,	
	and maintaining working	
	relationships with FHA	
	partners, including the	
	interagency, HN and	
	foreign military units,	
	NGOs, Ios, and Indigenous	
	Populations and	
	Institutions, as	
	appropriate.	
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1.15.1.6 - Conduct Civil-Military Relations	MAGTF should consider and plan for potential requirements for interagency, international organization, and NGO coordination as a part of their activities within and outside of their AOR.	STATE: Conflict and Stabilization Operations USAID: Bureau for Humanitarian Assistance; Bureau for Conflict Prevention and Stabilization: Office of Civil-Military Cooperation, Office of Transition Initiatives AGRICULTURE: Co-op Research and Extension Services OTHER SPECIFIC USG DEPARTMENTS/AGENCIES, AS REQUIRED
1.18.1 - Support Counterinsurgency (COIN) Operations	Operations may require close integration with local populations, host-nation security forces, and joint, multinational, interagency, and non-governmental organizations.	STATE: Conflict and Stabilization Operations USAID: Bureau for Conflict Prevention and Stabilization: Office of Civil-Military Cooperation, Office of Transition Initiatives AGRICULTURE: Co-op Research and Extension Services
5.4.3 - Provide Operations in the Information Environment (OIE) Reachback Support	Example measure states, "Capable of providing new OIE related tactics, techniques, and procedures (TTPs) to Joint level OIE organizations (Combatant Command (COCOM), Joint Information Operations Warfare Center (JIOWC), Interagency)."	STATE: Public Diplomacy, Global Public Affairs, Global Engagement Center
5.5.1 - Integrate and Operate with Joint, Interagency, Intergovernmental and Multinational Organizations	To integrate and coordinate Marine Corps units, capabilities, and efforts with combined forces and forces from other nations, intergovernmental and interagency organizations, nongovernmental organizations, and United Nations forces and capabilities, required to generate decisive joint combat power. The goal of	STATE: Chief of Mission / Deputy Chief of Mission, Consular Affairs, Diplomatic Security, Management, Public Diplomacy DEFENSE INTELLIGENCE AGENCY: Defense Attaché Officer USAID: Bureau for Humanitarian Assistance; Bureau for Conflict

	Joint, Interservice, Interagency, Multinational (JIIM) integration is to increase the total effectiveness of the joint force, not necessarily to involve all forces or to involve all forces equally.	Prevention and Stabilization: Office of Civil-Military Cooperation, Office of Transition Initiatives
5.5.1.1 - Integrate and Coordinate Joint and Interagency Operations	To integrate and coordinate Marine Corps units, capabilities, and efforts with joint forces, Special Operations Forces (SOF), Ias (e.g., USAID), non-governmental organizations, and non-military government agencies.	STATE: Chief of Mission / Deputy Chief of Mission, Consular Affairs, Diplomatic Security, Management, Public Diplomacy DEFENSE INTELLIGENCE AGENCY: Defense Attaché Officer
		USAID: Bureau for Humanitarian Assistance; Bureau for Conflict Prevention and Stabilization: Office of Civil-Military Cooperation, Office of Transition Initiatives
5.5.1.2 - Conduct Joint and Interagency Operations	To conduct joint force and interagency organization operations. Joint forces are designated, composed of significant elements, assigned or attached, of two or more Military Departments, and commanded by a Joint Force Commander (JFC) with a joint staff.	STATE: Foreign Policy Advisor
5.14 - Conduct Operations in the Information Environment (OIE)	OIE constitute the integrated planning and employment of MAGTF, naval, joint, and interagency information capabilities, resources and activities that enhance the Marine Corps single-battle concept and provide defensive, offensive, and exploitative support to operate, fight, and win in and through a contested information environment (IE).	STATE: Public Diplomacy

5.7.4 - Plan and Direct Stability Operations	Example measure states, "Capable of leading military efforts while working with interagency partners (e.g., Dept. of State)"	STATE: Conflict and Stabilization Operations USAID: Bureau for Conflict Prevention and Stabilization: Office of Civil-Military Cooperation, Office of Transition Initiatives AGRICULTURE: Co-op Research and Extension Services
5.7.6 - Plan and Direct Crisis Response Operations	Marine Corps forces may participate in crisis response operations independently, or as part of a joint, interagency and/or multinational effort. Some typical crisis response operations are: Noncombatant Evacuation Operations (NEOs), Peace Operations (PO), FHA, recovery operations, strikes and raids, Homeland Defense (HD), and Defense Support of Civil Authorities.	STATE: Chief of Mission / Deputy Chief of Mission, Consular Affairs, Diplomatic Security, Management, Public Diplomacy USAID: Bureau for Humanitarian Assistance DEFENSE INTELLIGENCE AGENCY: Defense Attaché Officer
5.12 - Plan and Coordinate Counter Weapons of Mass Destruction (CWMD) Efforts	The planning and coordination of CWMD efforts requires national synchronization between the 3 pillars and addresses enabling actions to facilitate the CWMD missions of communications systems, interagency coordination, and strategic communications.	AGENCY REDUCTION
5.14.10 - Support Operations in the Information Environment (OIE) Planning	Example measure states, "Capable of providing new OIE related TTPs to Joint level OIE organizations (COCOM, JIOWC, Interagency).	STATE: Public Diplomacy
6.1.7 - Conduct Embassy Reinforcement	Conduct operations to reinforce internal security services of U.S. embassies, legations, and consulates to protect U.S. personnel and prevent the compromise of classified material.	STATE: Diplomatic Security

6.2.3.2.3 - Conduct External Supported Personnel Recovery (PR)	External Supported Recovery (ESR) is either the support provided by the MAGTF to other Joint Task Force (JTF) components, interagency organizations, or multinational forces or the support provided by these entities to the MAGTF.	JUSTICE: Federal Bureau of Investigation (FBI) STATE: Diplomatic Security
6.4.5.1 - Provide Chemical, Biological, Radiological, Nuclear Consequence Management (CBRN CM) Command and Control	Example measure states, "Operate within a JIIM environment."	HOMELAND SECURITY: FEMA
6.6.2 - Conduct Policing Operations	Policing operations are directly focused on the welfare of the population and support to the mission of the MAGTF commander across the ROMO. Key actions include integrating into JIIM operations, civil disturbance control, and integrating escalation of force (EOF) capabilities into operations.	JUSTICE: International Criminal Investigative Training Assistance Program (ICITAP), FBI STATE: Diplomatic Security

Interagency (IA) Training Request Procedures

- STEP 1 IDENTIFICATION OF REQUIREMENT: In accordance with reference (j), designated Marine Corps operating force units and installations develop Mission Essential Task Lists (METLs) to focus training and report readiness against Core and Assigned missions. Mission Essential Tasks (METs) are developed for unit types and will normally be drawn from the Marine Corps Task List. Similarly, MCTs are often imbedded within Joint Professional Military Education curricula taught at the Marine Corps University. Table A lists MCTs that include other United States Government (USG) Department and Agency participants, and which may be used to support IA integration into USMC training and education events [enclosure (2)].
- <u>STEP 2 CONSIDERATIONS</u>: USMC organizations seeking to integrate IA personnel should satisfy the following criteria:
 - a. Training/education event is 60 or more days from commencing.
- b. Unit can integrate IA personnel and training equities into required Joint Event Life Cycle (JELC) stages in accordance with reference (k). Note: IA personnel supporting planning/scripting conferences may $\underline{\text{not}}$ necessarily be the same person to participate in the execution.
- c. Unit must be prepared to pay Temporary Additional Duty costs for participating IA personnel using Service funds (unless the training event is part of the Joint National Training Capability program).
- d. Unit Defense Travel System (DTS) Service Administrator will issue Invitational Travel Orders and process traveler's itinerary in DTS.
- STEP 3 SUBMIT SUPPORT REQUEST: Complete IA Training Support Request Template [enclosure (4)] and submit to Training and Education Command (TECOM) G-3 Joint, Interagency, and Multinational Branch (JIMB) via the chain of command in the Enterprise Task Management Software Solution (ETMS2). TECOM G-3 JIMB will register the requirement and process the request through the State-USMC Training Integration Working Group or other applicable IA coordination body. Failure to properly fill out the IA Training Support Request Template may result in delay of supportability for the request.
- STEP 4 PRE-EXECUTION REQUIREMENTS: Prior to execution, TECOM G-3 JIMB will release a Welcome Aboard email connecting the requesting USMC organization(s) with the IA participants supporting their event and granting Direct Liaison. Commands will be prepared to finalize administrative requirements, provide schedule of events and scenario read-in, and answer any questions from the IA participants related to the exercise.
- **STEP 5 POST-EXECUTION**: Following execution, USMC units are required to submit IA participant travel vouchers for DTS reimbursement within five business days. TECOM G-3 JIMB will draft Letters of Appreciation for supporting IA participants for signature by CG, TECOM within ten business days.

Interagency (IA) Training Support Request Template

- 1. Date of Request: Month/Day/Year
- 2. Name of Exercise: Name
- 3. Parent Organization: Name
- 4. Organization Requesting Support: Name
- 5. Description of Overall Exercise:
 - a. Length of exercise: (# days)
 - b. Location of exercise
- c. Exercise events (i.e., NEO; Amphibious Raids; Visit, Board, Search, and Seizure)
 - d. Senior USMC Exercise Participant
- 6. Purpose and Description of Each Training Event:
- 7. Requested Date(s) of Support: Time, Day, Month, and Year (Include specific time window. Also, include alternate dates and times if applicable)
- 8. Classification of Exercise: SECRET/UNCLASS
- 9. Regions/Countries of Concern: As required
- 10. Exercise Timeline: List by event name/date(s)
- 11. Interagency (IA) Scenario Input: Provide scenario input/scripted activities to support individual training objectives
- 12. Interagency (IA) Personnel Support Requirements: Provide a detailed description of the support requested and the associated expectations of each State participant requested. Please indicate any specific functional/technical expertise including any language requirements. Also provide a detailed description of any unique requirements i.e., by name requests (please include rationale). Try to provide language a supervisor would find justifies allowing a subject matter expert to leave their day job at State to support DoD. Include detail and emphasis on early identification of classification/network access and training requirements to include NATO read-in, SIPR token verification or creation, DISS/VAR and SAAR form(s) and any subsequent training requirements (e.g., CYBER-C, Derivative Classification etc.).
- 13. Estimated Number of Personnel Participating in Event:
 - a. Control personnel: #
 - b. Role Players Marine:
 - c. Role Players Contracted (non-DoD): #
 - d. Exercise participants: #

14. Coordinating Instructions:

- a. Lodging/Travel (air/ground)/meals/attire
- b. Installation/building access requirements
- c. Weapons policy
- d. COVID protocol
- e. Event Work hours/Activities for IA augments:
- f. Workspace location for IA augments
- g. Other
- 15. Funding for Travel/Per Diem: YES/NO
- 16. Defense Travel System (DTS) Point of Contact: Name, title, phone, email address
- 17. Security Point of Contact: Name, title, phone, email address
- 18. First O-6 in the Chain of Command: Name, title, phone, email address
- 19. Event Points of Contact: Name, title, phone, email address

APPENDIX A Glossary of Acronyms and Abbreviations

ADCON	Administrative Control
CBRN CM	Chemical, Biological, Radiological, Nuclear Consequence Management
CCDRs	Combatant Commanders
CG	Commanding General
C-IED	Counter Improvised Explosive Device
COCOM	Combatant Command
COIN	Counterinsurgency
CWMD	Counter Weapons of Mass Destruction
DoD	Department of Defense
DON	Department of the Navy
DSCA	Defense Support to Civil Authorities
DTS	Defense Travel System
ECC	Evacuation Control Center
EOF	Escalation of Force
ESR	External Supported Recovery
ETMS2	Enterprise Task Management Software Solution
FBI	Federal Bureau of Investigation
FHA	Foreign Humanitarian Assistance
FMF	Fleet Marine Force
HD	Homeland Defense
IA	Interagency
ICITAP	International Criminal Investigative Training Assistance Program
IE	Information Environment
IEDs	Improvised Explosive Devices
JELC	Joint Event Life Cycle
JFC	Joint Force Commander
JIIM	Joint, Interservice, Interagency, Multinational
JIMB	Joint, Interagency, and Multinational Branch
JIOWC	Joint Information Operations Warfare Center
JS	Joint Staff
JTF	Joint Task Force
MAGTF	Marine Air Ground Task Force
MCTs	Marine Corps Tasks
METLs	Mission Essential Task Lists
METs	Mission Essential Tasks
NARA	National Archives and Records Administration
NEOs	Noncombatant Evacuation Operations
OIE	Operations in the Information Environment
PII	Personally Identifiable Information
PO	Peace Operations
PR	Personnel Recovery
SOF	Special Operations Forces
TECOM	Training and Education Command
TTPs	Tactics, Techniques, and Procedures
U.S.	United States
U.S.C	United States Code
USAID	United States Agency for International Development
USG	United States Government
USMC	United States Marine Corps