



DEPARTMENT OF THE NAVY
HEADQUARTERS UNITED STATES MARINE CORPS
2 NAVY ANNEX
WASHINGTON, DC 20380-1775

MCO 4400.195
LPP
12 May 97

MARINE CORPS ORDER 4400.195

From: Commandant of the Marine Corps
To: Distribution List

Subj: PRIMARY INVENTORY CONTROL ACTIVITY (PICA) ASSIGNMENT
POLICY

Ref: (a) MCO P4410.22C

Encl: (1) PICA Qualification Matrix for Principal End Items
(PEI's)
(2) PICA Qualification Matrix for Depot Level Reparables
(DLR's)
(3) Secondary Inventory Control Activity (SICA) Core
Functions
(4) PICA Exemption/Waiver Request Requirements

1. Purpose. To provide policy guidance on PICA/SICA management of PEI's and DLR's. The Marine Corps will not be assigned as PICA on new PEI's unless the materiel is unique and critical to our roles and missions. The direction is to support the Department of Defense concept of global PICA, allowing other service PICA's that currently manage like weapon system families to assume the role of PICA for new PEI acquisitions. The following examples are provided; artillery, small arms, and motor transport equipment. The Marine Corps will assume the role as SICA and look toward reducing any duplicate management functions between the SICA and PICA. The focus is to promote enhanced materiel support through core SICA functions and precision logistics initiatives. The intent is to provide the customer with the fastest, lowest cost, and best support through the service that has the most management depth already established.

2. Responsibilities

a. Commandant of the Marine Corps (CMC)(L) will:

(1) Promulgate and issue policy in support of the PICA program.

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(2) Act as the only approval authority for any exemptions or waivers to the PICA assignment policy.

b. Commander, Marine Corps Systems Command (COMMARCORSYSCOM) will:

(1) Acquire PEI's and coordinate PICA or SICA assignment with the Commander, Marine Corps Logistics Bases (COMMARCORLOGBASES). PICA or SICA assignment will be determined by using the PICA matrix provided by enclosure (1).

(2) Seek PICA assignment in conjunction with the COMMARCORLOGBASES on a PEI that does not meet the policy qualifications. A joint request for exemption/waiver must be submitted to CMC (LP). Enclosure (4) identifies the minimum basic supporting data required which must accompany an exemption/waiver request.

(3) PICA or SICA assignment for PEI's will be identified in the supply support paragraph of either the letter of adoption and procurement (LAP) or the user's logistics support summary (ULSS).

c. Commander, Marine Corps Logistics Bases (COMMARCORLOGBASES) will:


(1) Coordinate PICA or SICA assignment for PEI's or DLR's with the COMMARCORSYSCOM and other service PICA weapon system managers. The PICA or SICA assignment will be determined by using the matrixes provided by enclosures (1) and (2).

(2) Resolve PICA assignment in conjunction with COMMARCORSYSCOM on a PEI or DLR that does not meet the policy qualifications. A joint request for exemption or waiver must be submitted to CMC (LP). Enclosure (4) identifies the minimum basic supporting data required which must accompany an exemption/waiver request.

(3) Execute all PICA or SICA management functions per the reference and enclosure (3) for PEI's or DLR's.

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3. This Order is applicable to the Reserve forces.


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PICA QUALIFICATION MATRIX FOR PRINCIPAL END ITEMS (PEI'S)

USMC ONLY USER OF NEW PEI	USMC LEAD SERVICE ON PROCUREMENT	USMC PICA ON WPN SYSTEM PEI IS REPLACING (NOTE 1)	=	USMC SHOULD BE PICA
YES	YES	YES	=	YES
YES	YES	NO	=	NO (NOTE 2)
		NO	=	NO (NOTE 3)
NO	YES	YES	=	YES
NO	YES	NO	=	NO (NOTE 2)
		NO	=	NO (NOTE 3)
NO	NO	NO	=	YES (NOTE 2)
NO	NO	NO	=	NO

NOTE 1: It is the Commander's intent to **shift our philosophy from "materiel management" to "materiel support"**. The Marine Corps will limit its future role as PICA on new PEI's unless the materiel is unique and critical to our roles and missions. We will allow other service PICA's that currently manage like weapon system families to assume the role of PICA for new PEI's acquisitions.

NOTE 2: When the Marine Corps, as the lead service has the only funded requirement or is procuring the largest percentage of assets under the contract, a memorandum of agreement (MOA) should be established with the proposed other service PICA. The MOA ensures that the Marine Corps, designated as the SICA obtains certain rights. An example being final configuration approval authority from the PICA on all engineer change proposals (ECP's) to the technical data package (TDP) that affect performance, production schedules, or costs of the PEI procurement or life cycle management.

ENCLOSURE (1)

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NOTE 3: If the proposed service PICA will not relinquish final configuration approval authority to the Marine Corps, or is not willing to accept the assignment of PICA for a new PEI or is not willing to continue PICA management for a pre-existing Marine Corps configured PEI, then COMMARCORLOGBASES will request an exemption or waiver from CMC (LP) for PICA management.

ENCLOSURE (1)

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PICA QUALIFICATION MATRIX FOR DEPOT LEVEL REPARABLES (DLR'S)

USMC PICA ON PEI THAT DLR IS ASSOCIATED TO	USMC ONLY USER OF DLR	=	USMC SHOULD BE PICA
YES	YES	=	YES
YES	NO	=	YES
NO	YES	=	NO (NOTE 1) YES (NOTE 2)
NO	NO	=	NO

NOTE 1: A memorandum of agreement (MOA) should be established with the proposed other service PICA. The MOA ensures that the Marine Corps, designated as the SICA obtains certain rights. An example being final configuration approval authority from the PICA on all ECP's to the TDP that affect performance, production schedules or costs of the DLR's procurement or life cycle management.

NOTE 2: If the proposed service PICA will not relinquish final configuration approval authority to the Marine Corps, or is not willing to accept the assignment of PICA for a new DLR or is not willing to continue PIC management for a pre-existing Marine Corps configured DLR, then COMMARCORLOGBASES will request an exemption or waiver from CMC (LP) for PICA management.

ENCLOSURE (2)

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SECONDARY INVENTORY CONTROL ACTIVITY (SICA) CORE FUNCTIONS

The core SICA functions listed below are service-unique and an integral part of weapons system management. Performance and retention of these functions ensures that the Marine Corps can always support its roles and missions, as well as the customer's requirements. Our core SICA functions do not duplicate activities provided by the PICA.

Configuration Management Functions. Weapon system management for unique technical data and engineering change proposals (ECP).

Initial Issue Provisioning (IPP) . Weapon system specific support, based on each services supply and maintenance philosophy, unique technical data, and fielding concepts.

Readiness and Quality Deficiency Reporting (QDR). Tracking and reporting of Marine Corps Principle End Item (PEI) readiness and QDR's for service unique configurations.

Maintenance. Depot level maintenance capability to support service unique weapon system configurations for replacement and evacuation programs (R&E), Inspect and Repair only as Necessary (IROAN), Stock Rotation Programs, and Service Unique Modifications and Upgrades.

War Reserve Material (WRM). Compute and maintain service unique requirements, based on mission/roles, wartime philosophy, funding, mobilization, and maintenance concepts.

Storage and Distribution. Storage and Distribution of PEI's in support of the aforementioned Depot Maintenance Float Allowances (DMFA), WRM requirements, as well as worldwide prepositioning programs, to include Maritime Prepositioning Forces (MPF).

Foreign Military Sales (FMS). SICA's have the responsibility to manage and support requirements for service unique weapons system configurations for FMS.

Special Program Requirements. Nonrecurring unique weapon system requirements and computation, as well as service-unique configurations.

Government Furnished Equipment/Materiel (GFE/GFM). Contract support for unique service configurations and research requirements.

Phase Out Plans/Disposal. Final weapon system service close-out and transition to replacement system, to include disposal.

ENCLOSURE (3)

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PICA EXEMPTION/WAIVER REQUEST REQUIREMENTS

When COMMARCORSYMCOM and COMMARCORLOGBASES determine that the Marine Corps should seek PICA assignment on a PEI that does not meet the policy qualifications, a request for exemption/waiver must be submitted to CMC (LP). The list provided below represents the minimum basic supporting data required which must accompany an exemption/waiver requested via memorandum:

1. Provide documentation stating whether another service has formally identified that they do not want to accept or continue PICA management responsibilities for a PEI or DLR.
2. Identify cost saving by fiscal year for the next 5 years if the Marine Corps is the PICA versus another service. Cost analysis should include a comparison on surcharges associated with PICA management and sales of DLR's.
3. If another service is already PICA for a family of weapon systems, quantify and qualify the advantages to creating and duplicating PICA management structure. The following concerns apply:
 - a. How does the Marine Corps plan to duplicate or surpass the expertise and years of corporate knowledge already resident within another service and at what cost? Examples include: configuration management, foreign military sales, life cycle management, quality assurance, engineering, and production management.
 - b. What costs will the Marine Corps or the customer incur if there is a transfer of PICA management from the Marine Corps to another service within 5 years?

ENCLOSURE (4)